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Strategic development plan of the Faculty of Medicine
(2018-2024)

Introduction

A strategic development plan is a tool that enables the Faculty of Medicine to succeed in achieving its objectives successfully in accordance with its mission, vision and values. The dean presented the concept of faculty development, which underlay the creation of a new strategic plan. As a result of the enactment of the new authorization standards, in the process of the Faculty self-evaluation process, it became necessary to update the plan for conforming to the authorization standards requirements. Its final version was developed with the participation of academic personnel and administrative staff, students, graduates, and other interested parties and was approved at the **meeting of the Faculty Council N17, held on February 9, 2018.**

The amendments were approved at the meeting of the Faculty Council N4, held on March 10, 2021.

The current document states the main strategic challenges (considering the problems challenging TSU as a whole) of the Faculty and provides a framework for action that will allow overcoming the challenges and achieving strategic goals, given the existing opportunities.

While developing the strategy, consultations were constantly held with representatives of the educational and scientific units of the Faculty, students (including Ph.D. students), healthcare authorities, etc.

In the process of drawing the strategic development plan, the Faculty has considered the internal evaluation of the institutional efficiency of the Faculty of late years, the experience of the world's leading universities, recommendations received during the expert evaluation of programmes accredited by the Faculty in recent years. There were identified main strategic directions and the SWOT analysis of the current situation was performed in terms of each direction.

II. Monitoring Implementation of Strategic Development and Action Plans

The dean of the Faculty and the head of the quality assurance service are responsible for monitoring the implementation of the strategic development and action plan at the Faculty (**Minutes of the meeting of the Council No. 17** dated **February 9, 2018**). They report to the Faculty Council on key performance indicators of the implementation of strategic development and of the relevant action plan.

III. SWOT Analysis

Strengths:

- The University traditions and its long history;
- Reputation and prestige of the University;
- Involvement in influential university ranking systems;
- Strong scholar schools;
- Academic personnel made up of nationally and internationally recognized experts in various fields of clinical medicine;
- Close international contacts;
- Rich library resources;
- Opportunities for continuing education;

Weaknesses:

- Lack of financial resources;
- Outdated infrastructure;
- The lack of young personnel involved in educational processes and research;
- Achieving priority of financial support for problems of medical education within the comprehensive university;
- Bureaucratic processes;
- Lack of quality culture;

Opportunities:

- Raise additional funding from domestic and international sources;
- Experience of international cooperation and prospects for its development;
- Potential of the students, academic and research personnel;
- Prospects of University graduates;

Threats:

- Existing funding model for higher education and science;

- Lack of municipal clinics in the health care system, which are involved in medical education.

IV. Structure of Strategic Development Plan

I. Strategic direction: Scientific research and innovation activities

Strategic objective 1: Development of scientific research and innovation activities

Strategic objective 2: Integration of research activities into the educational process Strategic objective

3: Internationalization of research and innovation activities

Strategic objective 4: Improving research and innovation infrastructure

II. Strategic direction: Educational activities

Strategic objective 5: Modernization of educational programmes

Strategic objective 6: Internationalization of educational activities

Strategic objective 7: Promoting life long learning

Strategic objective 8: Improving educational infrastructure

III. Strategic direction: Student life

Strategic objective 9: Development of student life

IV. Institutional development

Strategic objective 10: Improvement of management systems, development of human, material and financial resources

Key Strategic Directions

I. Strategic direction: Scientific research and innovation activities

| Strategic objective I: Scientific research and innovation activities | |
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| Strategic objectives | Indicators |
| Objective I.1 Supporting academic values and culture - improving the effectiveness of the Commission for Academic Freedoms and Academic Ethics, eliminate plagiarism, sharing the existing international experience in fighting against it. | Introduction of the software against plagiarism; Number of activities on plagiarism prevention and awareness-raising; Number of theses reviewed for plagiarism detection; Decisions made by the Bioethics Commission of the Faculty of Medicine/TSU. |
| Objective I.2 Improving the quality of scientific research - promoting the publication of high-quality scientific publications in ranking international scientific journals | Number of scientific publications published in high-ranking scientific journals (according to international bibliometric databases (SCOPUS, WoS); Training of/consulting young scientists and any interested people on the use of bibliometric databases (including publication of articles); Reimbursing of the article publication costs in ranking international scientific journals by TSU. |
| Objective I.3 Administrative and financial support for academic and research staff in preparation of such scientific periodicals, which meet the requirements of international electronic databases. | Enhancement of the University Scientific Journal “Translational and Clinical Medicine – Georgian Medical Journal” in the future, including: further improvement and internationalization of the peer review system of the magazine; upgrading the journal page in Research Gate (Achieving indexation of the journal in the Pub Med database in 2022 and in the Scopus database in 2024 will be considered a success); funding of two employees for the technical edition of the journal since 2020. |
| Objective I.4 Development of post-doctoral education system. | Number of post-doctoral students; Putting into practice the funding mechanism for postdoctoral students; The amount of money spent on funding postdoctoral students; Number of grants awarded to postdoctoral students; Number of postdoctoral students involved in research projects; Number of scientific articles published by postdoctoral students; Number of postdoctoral students involved in the educational process. |
| Objective I.5 Increasing the motivation of academic personnel participation in the research, including in Ph.D. student training (doctoral programmes), by introducing financial and organizational bonus systems. | Introduction of encouraging (incentive) bonus system for the academic staff involved in the study since 2021 |

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| <p>Objective I.6 Improvement of mechanisms for financing research activities within the university budget and systematic increase of the funds allocated for research and development.</p> | <p>Maintaining the tradition of organizing international conferences at the faculty and developing a standard for their institutional support, in order to turn such events into the beginning of a new partnership and one of the means of improving the qualifications of the academic personnel and doctoral students of the faculty. It is important that the faculty hosts at least 2 international conferences/symposiums/seminars each year, Supporting the business trips of TSU professors and doctoral students to international conferences abroad (Currently, it is possible to finance the business trips of 5-6 representatives every year. In parallel with the increase of the faculty budget, this number will be increased); Increasing the amount of student research grants.</p> |
| <p>Objective I.7 Updating the remuneration system of academic and scientific personnel and making it related to the results and quality of relevant research;</p> | <p>The new rule, defining the salary policy of the University (division of labor remuneration for teaching and research activities); A motivation package created to encourage scientific research and innovation activities; The amount of remunerative incentives spent on scientific research; Number of academic and research personnel encouraged to participate in scientific</p> |
| <p>Objective I.8 Popularization of science.</p> | <p>Number of events organized to promote science to the general public; Number of events organized during the science and innovation week/festival; Number of events held to promote science in the media; Number of participants of the science promotion events.</p> |

| Strategic objective II: Integration of scientific research into the educational process | |
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| Strategic objectives | Indicators |
| Objective II.1 Integration of scientific-research components in the educational process. | <p>Number of scientific staff involved in the implementation of educational programmes at all three stages;</p> <p>Number of supervising and/or co-supervising scientific personnel of bachelors/masters/Ph.D. students; and/or number of joint research projects of the co-supervising academic and scientific staff.</p> |
| Objective II.2 Improving the quality of Ph.D (doctoral) educational programmes. | <p>Number of foreign co-supervisors of Ph.D. students;</p> <p>Number of dual and joint academic degrees awarded to Ph.D. students;</p> <p>Number of doctoral students participating in exchange programs;</p> <p>Number of holders of doctoral grants;</p> <p>Number of doctoral students involved in research projects;</p> <p>Rate of Ph.D. graduates;</p> <p>PhD students satisfaction survey;</p> <p>PhD graduates satisfaction survey.</p> |
| Objective II.3 Facilitating the creation and implementation of structured Ph.D. programmes; Unification of the structure and design of the Ph.D. thesis. | <p>Number of structured Ph.D. programmes;</p> <p>Replacement of "free admission" for Ph.D. studies with "structured admission";</p> <p>Structure and design (formatting) guidelines of the Ph.D thesis, approved by the Faculty Council.</p> |
| Objective II.4 Enhancing the research component in bachelor's degree programmes and master's degree programmes. | <p>Establishment of a Student Scientific Society (SSS) at the Faculty and promotion of further development of the European Medical Students' Association (EMSA);</p> <p>Constant, methodical, organizational and financial support for student exchange programs and scientific conferences;</p> <p>Providing content page on these organizations on the website of the Faculty, financial and organizational support of scientific conferences and symposia and EMSA events by the Student Scientific Society;</p> <p>Number of student conferences;</p> <p>Number of bachelor's programme students participating in student conferences;</p> <p>Number of master's programme students participating in student conferences;</p> <p>Number of bachelor's programme students involved in research projects;</p> <p>Number of master's programme students involved in research projects;</p> <p>Number of financed student research projects;</p> <p>Amount of money spent on student research projects;</p> <p>Number of scientific articles published by bachelor's programme students (if applicable);</p> <p>Number of scientific articles published by master's programme students (if applicable);</p> |

| Strategic objective III: Internationalization of research and innovation activities | |
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| Strategic objectives | Indicators |
| Objective III.1 Internationalization of scientific research. | <p>Number of research projects (grants) implemented in cooperation with leading foreign institutions for higher education and research centers;</p> <p>Scientific articles published in cooperation with leading foreign institutions for higher education and research centers;</p> <p>Creation of the Foreign Experts Council at the Faculty.</p> |
| Objective III.2 Enhancing international cooperation in scientific research and innovation. | <p>Memoranda of understanding and agreements with leading universities and research centers of the world in terms of research and innovation;</p> <p>Number of research fellows participating in exchange programs;</p> <p>Number of international events held in Georgia and abroad in cooperation with the world's leading universities and scientific research centers, bilingual or foreign language programs/theses/conference proceedings (full articles) of which are submitted to TSU libraries the electronic or printed form;</p> <p>The number of Georgian and foreign participants in international scientific events (conferences, seminars, master classes, etc.) held in Georgia;</p> <p>Creation of the Foreign Experts Council at the Faculty</p> |
| Objective III.3 Advancing the implementation of international research and education partnership projects | <p>Implementation of the proposals of Erasmus, Horizon 2020, Turkey, Germany, USA, Switzerland, and other countries, as well as the Rustaveli National Science Foundation of Georgia to the uttermost (For this purpose, timely provision of information by the Faculty research and development service and identification and coordination of potential beneficiaries). Finding partners in the universities and research centers of those countries that come out with the initiatives of international scientific cooperation in advance, considering the bank of ideas of the Faculty of Medicine/TSU.</p> <p>Creation of the Foreign Experts Council at the Faculty.</p> |

| Strategic objective IV: Improving research and innovation infrastructure | |
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| Strategic objectives | Indicators |
| Objective IV.1 Creation of research and innovation laboratories and rehabilitation of existing facilities. | Spaces of rehabilitated scientific-research facilities; Spaces of new scientific-research facilities; |
| Objective IV.2 Equipping research and innovation laboratories with modern equipment. | Agreement on the establishment and equipping laboratories; Purchased modern technical equipment; The amount of money spent on the acquisition of modern technology. |
| Objective IV.3 Allocation of a workplace for Ph.D. students at each faculty and equipping them appropriately (desks, chairs, computers, laptop, beamer, table for teamwork). | Sites allocated and properly equipped for Ph.D. students. |
| Objective IV.4 Equipping university and faculty libraries with additional computers. | Number of computers added to university and faculty libraries; Establishment of an examination center, equipped with computers. |
| Objective IV.5 Replenishment of library stock with the latest scientific literature in Georgian and foreign languages, scientific periodicals, international electronic databases. | Number of purchased Georgian and foreign language scientific literature; Number of latest scientific periodicals purchased; Access to international scientific electronic databases; The level of application of international scientific electronic databases; Funds spent on the purchase of scientific literature, periodicals, international electronic databases. |
| Objective IV.6 Creation of the international training center for laparoscopic surgery on the basis of the building of the vivarium of the Institute of Morphology of TSU. The center will be used for training students and residents of TSU, as well as for experimental research of the academic personnel and Ph.D. | Concluded agreement; Overhaul cost estimate of the vivarium building. |

II. Strategic direction: Educational activities

| Strategic objective V: Modernization of educational programmes | |
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| Strategic objectives | Indicators |
| <p>Objective V.1 Accreditation of educational programmes by LEPL National Center for Education Quality Development.</p> | <p>Number of accredited educational programmes; Successful completion of the accreditation process of educational programmes planned for 2021;</p> |
| <p>Objective V.2 Bringing educational programs closer to the needs of society, science and the labor market;</p> | <p>Number of employed students and graduates; Grade point average (GPA) of the graduates; Permanent increase of the admission score limits at the unified national exams in such subject as: "Chemistry", "Biology", "Skills" in order to attract the best part of entrants interested in medical education.</p> |
| <p>Objective V.3 Modernization of teaching and learning methods in accordance with modern requirements;</p> | <p>Number of activities for professional growth of academic and invited personnel and teachers; Number of academic and invited personnel and teachers participating in professional growth activities. Student satisfaction level with teaching and teaching methods; Promoting the continuous professional growth of the academic and scientific staff of the faculty; Systematic search for and attraction of young specialists and their involvement in educational and research processes.</p> |
| <p>Objective V.4 Improving e-learning and promoting the introduction of a hybrid learning.</p> | <p>Number of e-learning courses (on Moodle platform); Application of e-learning courses; Number of hybrid educational courses; The number of foreign lecturers involved in hybrid educational courses.</p> |

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| <p>Objective V.5 Creation of the Center for Professional Development of academic and invited personnel for the exchange of modern methods and achievements of teaching at the Faculty and their implementation.</p> | <p>Existence of a Center for Professional Development for the personnel involved in the academic process in 2022</p> |
| <p>Objective V.6 Ensuring the involvement of people with disabilities and SEN in the educational process.</p> | <p>Availability of adapted educational resources for people with disabilities and SEN; Individual curricula created for people with disabilities and SEN; The level of satisfaction with the educational process of people with disabilities and SEN.</p> |
| <p>Objective V-7 Monitoring the effectiveness of competency-based curriculum teaching/learning and assessment methods.</p> | <p>Improving monitoring of assessment of learning outcomes * Training of personnel involved in the assessment of learning outcomes for the better organization of the process * Allocating extra space for the OSCE exams * Education of standardized and simulating patients * Wide introduction of PBL-method * Filling the bank of questions</p> |

| Strategic objective VI: Internationalization of educational activities | |
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| Strategic objectives | Indicators |
| <p>Objective VI.1 Internationalization of quality assurance processes.</p> | <p>Number of educational programmes accredited by recognized foreign accreditation agencies; Joint educational programs implemented in cooperation with leading foreign HEIs; Number of Georgian students enrolled in joint international programmes; Number of foreign students enrolled in joint international programmes.</p> |
| <p>Objective VI.2 Improving the quality of foreign language teaching.</p> | <p>The number of activities for improving the teaching of foreign languages; Number of latest textbooks, scientific papers and scientific periodicals published in foreign languages.</p> |
| <p>Objective VI.3 Deepening cooperation with foreign universities.</p> | <p>Cooperation agreements with leading foreign universities; Number of educational projects implemented in cooperation with leading foreign universities (including Tempus, Erasmus Mundus and Erasmus +); Number of students, academic and administrative personnel participating in exchange programs; Number of students, academic and administrative personnel attracted from foreign universities; Number of foreign national students enrolled without passing the unified national examinations/Common Master's Examination; Number of international events held at the University; Establishment of a council of fForeign experts at the Faculty.</p> |

| Strategic objective VII: Promoting life long learning | |
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| Strategic objectives | Indicators |
| Objective VII.1 Development of the institutional potential of lifelong medical education for the further popularization of the university, emerging its role and significance. | Number of activities for lifelong education/training events/ courses/programs; Number of people involved in lifelong education/ training events/courses/programs; |
| Objective VII.2 Arranging relevant training events/courses/programs for university personnel and students aiming at professional and personal development. | Number of students participating in relevant courses/programs/training events for professional and personal development; Number of personnel (academic, scientific, invited, teachers) participating in relevant courses/programs/training events for professional and personal development; |
| Objective VII.3 Cooperation with secondary schools in order to introduce the University to them, increase pupils' motivation, raise interest in science, and attract the best entrants. | Number of events organized by the Children's University (TSU Junior); Number of students participating in the events organized by the Children's University; Increasing the involvement of the Faculty Student Scientific Society (SSC) and the European Medical Students Association (EMS) member's activities in the programs of TSU Children's University in order to popularize the Faculty in the secondary schools of Georgia. |

Strategic objective VIII: Improving educational infrastructure

| Strategic objectives | Indicators |
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| Objective VIII.1 Rehabilitation of educational environment (lecture halls, university laboratories), improvement of infrastructure; | <p>Space of rehabilitated/renovated educational spaces; Rehabilitation/renovation costs of educational spaces; The faculty should have its own clinical base. In this sense, the immediate goal and the ultimate goal should be implemented. The initial goal considers entering exclusive agreements with 2-3 clinics affiliated with the Faculty of Medicine of TSU, envisaging equipping the study spaces (study rooms, lecture halls) in these clinics, introducing a student duty shift system, and providing the status of university hospitals to these clinics. Major housing repairs of the building of the Department of Gerontology of the Institute of Morphology/TSU. As a result, the Faculty will receive a modern event hall (auditorium) per 200 people, clinical laboratory and up to 400 square meters of additional study space; Restoration of the vivarium (vivarium of the Institute of Morphology/TSU) building and establishment of an international laparoscopic surgery training center on its basis; Equipping training bases with modern medical and scientific-laboratory equipment and introducing modern teaching systems simultaneously to the repair works. Enlarging the reading room of the Faculty Library (a function of the educational library will be added to the hall of the scientific library of the Institute of Morphology/TSU) and increasing and updating the book stock. Completion of the simulation center in the major building (78 Beliashvili St.) of the Faculty in 2022 (the center will operate in permanent improvement [constant diversification of simulation] mode); Equipping and renovating rooms for the objective structured practical</p> |

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| | examination (OSCE) with a mirror system, microphones, chair beds, stands, and the gradual introduction of the OSCE system. Completion of the arrangement in June 2019. Development and permanent introduction in 2020-2024. |
| Objective VIII.2 Equipping lecture halls, offices, training laboratories, libraries in order to apply information technologies in the educational process (Computers, software, etc.). | Acquired modern technical equipment; The amount of money spent on the purchase of modern technical equipment. |
| Objective VIII.3 Adapting the infrastructure and learning process to the needs of students with disabilities and SEN. | Spaces adapted to the needs of students with disabilities and SEN; Learning process tailored to the needs of the student with SEN: e.g. individual assistant, midterm or final exam assignments adapted to the educational needs of the student, etc.; Funds spent on adapting the educational space to the needs of students with disabilities and SEN, purchasing supporting learning technologies. |
| Objective VIII.4 Steady integration of all electronic learning management systems (Integration of educational management systems at the university sms.tsu.ge/ lms.tsu.ge/moodle and ensuring their compliance with the guidelines regulating the educational process); | Improving the unified electronic system for managing the learning process; Student satisfaction level index with unified e-learning Process management system; |
| Objective VIII.5 Providing continuous and improved internet services to university students and staff. | Settings of Internet service; Survey of student and staff satisfaction with the provision of Internet services; |
| Objective VIII.6 Supplying library stock with the latest Georgian and foreign language textbooks/manuals (including those, corresponding to the curricula). | Number of purchased Georgian and foreign language textbooks/manuals; Costs of purchasing the Georgian and foreign language textbooks/manuals. |
| Objective VIII.7 Integration of open educational resources into the educational | Number of open educational resources integrated into the learning process; |

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| process. | |
| Objective VIII.8 Gradual adaptation of all buildings (campus, clinics) of the Faculty of Medicine to the needs of people with disabilities and SEN. | The space adapted to the needs of people with disabilities and SEN; Costs of adapting buildings for the needs of people with disabilities and SEN. |
| Objective VIII.9 Creating a permanent (sustainable) schedule, considering the feasibility territorial layout of buildings of the Faculty of Medicine (campus, clinic) and teaching the subjects. | Existence of a permanent (sustainable) schedule. |

III. Strategic direction: Student life

| Strategic objective IX: Development of student life | |
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| Strategic objectives | Indicators |
| Objective IX.1 Increasing student involvement in the process of improving educational programmes and University services. | Report of the Quality Assurance Service on student involvement; Student survey results; |
| Objective IX.2 Improving student consultation services and employment opportunities. | The number of conducted open doors days (open information days); Number of students participating in open doors days (open information days); Number of tutors' training activities; Number of tutors participating in training activities; Principle of "one window" introduced in the services of students; Number of tutors participating in training activities; The principle of "one window" introduced in terms of student service. |
| Objective IX.3 Expansion of opportunities for internship practice and student labor. | Number of memoranda of cooperation signed with potential employers; The number of internships organized by the faculties; Number of students who passed the internship practice; Number of students employed after the internship practice; Student survey results; |
| Objective IX.4 Offering a university scholarship program for socially vulnerable students with high academic achievement simultaneously to the state support mechanisms. | Number of socially vulnerable scholarship holder students with high academic achievements; Amounts spent on university scholarships for socially vulnerable students with high academic achievements. |

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| <p>Objective IX.5 Fostering financial support for initiatives and projects of the student associations or individual students on a competitive basis, in full compliance with the principles of transparency, objectivity and fairness.</p> | <p>Number of financed projects; Number of students participating in financed projects.</p> |
| <p>Objective IX.6 Providing international students and socially vulnerable students with student dormitories.</p> | <p>Number of bed spaces in the student dormitory; Capacity of established/restored student dormitories; Number of students provided with place in student dormitories, including international students.</p> |

IV. Institutional development

The University is the only higher education institution represented in the most prestigious world university rankings. The educational and scientific-research activities of the University are aimed at improving the quality, professional and personal development of students, academic and administrative personnel, sharing the international experience with them, raising international awareness of the University. Despite these positive factors, it is necessary to promote the institutional development of the University more effectively, ensure its financial sustainability, update management processes and infrastructure, to allow the University to become a leading educational and research center with European values and international significance.

| Strategic objective X: Improvement of management systems, development of human, material and financial resources | |
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| Strategic objectives | Indicators |
| Objective X.1 Ensuring the financial sustainability of the faculty. | <p>The growing dynamics of funds mobilized from the student tuition fees;</p> <p>An alternative funding model offered to the TSU administration;</p> <p>Incomes from national and international projects;</p> <p>Incomes from national and international research grants.</p> |
| Objective X.2 Raising additional funds from international donor organizations, Georgian foundations, companies and creating a special foundation to attract young staff for the implementation of the targeted programs (Postdoctoral studies, funding of research projects with the participation of students, etc.) | <p>The amount of funds raised from various donor organizations;</p> <p>Existence of the Faculty Support Fund (Alumni Fund) and the funds raised by it.</p> |
| Objective X.3 Increasing the involvement of information and communication technologies in the management process of the faculty. | <p>Existence of electronic inventory system;</p> <p>Updated website of the faculty in Georgian and English languages;</p> <p>Increasing the number of visiting the faculty website;</p> <p>Existence of an electronic portal for University personnel;</p> <p>Information on academic, scientific, administrative personnel and supporting staff on the electronic portal of the university staff</p> |
| Objective X.4 Improving the human resource management system. | <p>Existence of an evaluation system for administrative, support, academic, scientific and invited personnel;</p> <p>Number of personnel evaluated;</p> <p>Personnel evaluation indicators;</p> <p>Number of activities aimed at improving the work of administrative, support and academic personnel with students with SEN;</p> <p>Updated selection criteria through competition for the academic personnel;</p> <p>Existence of a mechanism for attracting personnel with teaching/learning and research experience in leading foreign higher</p> |

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| | <p>education institutions and research centers;</p> <p>Existence of a mechanism for attracting personnel with teaching/learning and research experience in leading foreign higher education institutions and research centers;</p> |
| <p>Objective X.5 Improving the University management practice.</p> | <p>Separate functions and responsibilities of the central and faculty administration;</p> <p>Result-oriented management system instead of process-oriented;</p> <p>Action plan, relevant to the Faculty strategic development plan and key performance indicator (KPI);</p> <p>Results of the survey of the students, academic and scientific personal;</p> <p>Graduate survey results.</p> |
| <p>Objective X.6 Improving the education and research activities of the University.</p> | <p>System for evaluating the educational and research activities of the University;</p> <p>Evaluation indicators of the educational and research activity of the University;</p> <p>Educational and research activities of the University</p> |
| <p>Objective X.7 Developing internal and external communication policies.</p> | <p>Number of users of the University website, social networks;</p> <p>Raising the awareness growth rate of the University journal;</p> <p>University imaging multimedia and printed materials;</p> <p>Rate of participation of the University in national and international exhibitions and fairs.</p> |
| <p>Objective X.8 Improving communication with graduates.</p> | <p>Tracer study results about advancement, professional development, and employment of the graduates;</p> <p>Number of activities carried out for the employment of graduates; the Georgian University Society;</p> <p>Annual Report on the activities of the Georgian University Society;</p> <p>Number of events organized by the Georgian University Society; „The amount of funds raised by the Georgian University Society for the development of the University;</p> |
| <p>Objective X.9 Raising the international</p> | <p>Number of events held for the international popularization of the</p> |

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| <p>awareness of the faculty.</p> | <p>educational and research activities of the Faculty; Existence of informational printed material prepared for the international popularization of the educational and research activities of the Faculty; Documentary serial "At the Origins" dedicated to the establishment, history, and present-day life of the faculty, the book "Medical University Education" dedicated to the establishment, history, and present of the faculty. Publications about the University issued in foreign media and social networks.</p> |
| <p>Objective X.10 Availability of prepared informational printed materials for the purpose of international popularization of the educational and research activities of the Faculty;</p> | <p>Self-evaluation reports of educational programs; Number of structural units and people involved in the quality assurance process; Number of external interested parties involved in the quality assurance process; The number of foreign experts involved in the quality assurance process; Institutional evaluation within the Institutional Evaluation Programme of the Association of European Universities;</p> |
| <p>Objective X.11 Contributing to improving international ranking positions.</p> | <p>Components of the participation index of the Faculty of Medicine in international ranking systems.</p> |